

# 2024 Quality Improvement Program Summary

This summary highlights all of the initiatives (new and continuing) proposed for 2024, along with a brief description. For full details, including initiative specifics and changes in organization structure, please see the *2024 QIP Description*. New initiatives may be added to address opportunities identified in the finalized 2023 QIP Evaluation.



## Wellness and Prevention

**Core Programs:** Initial and Annual Health Appraisals, ChildrenFirst™ Program, Well Child and Immunization Passport, Birthday Cards, Colorectal Cancer Screening (The FITCHEK program)

### 2024 Initiatives:

- 1. COVID-19 Vaccine Distribution and Communication:** Support dissemination of COVID-19 vaccines/boosters.
- 2. Prenatal and Postpartum Rewards Program:** Expansion of ChildrenFirst™ reward program for pre and post natal visits.
- 3. Individual & Family Plans Quality Improvement Strategy (QIS):** Leverage the pay for performance incentive for primary care providers serving Individual & Family Plan members.
- 4. Integrated Managed Care (IMC) PIP– Reducing Breast Cancer Screening Disparities:** Performance Improvement Project focused on partnering with CHCs to improve equitable access to breast cancer screenings.
- 5. Member Portal Gap-in-Care Visibility:** Reminders included in the Member Center linked to educational resources and references to scheduling an appointment.
- 6. Pregnancy Identification Reports:** Monthly report to CHCs to help identify pregnant members and support timely outreach for prenatal care.
- 6. Comprehensive In-Home Screening Strategy:** Expand in-home testing capabilities, including HbA1c tests.
- 7. Member Communication and Outreach (mPulse):** Comprehensive outreach program targeting gaps in care.
- 8. Customer Service System Gap-in-Care Visibility:** Customer Service prioritized maximizing inbound engagement with members to identify gaps in care in real time.

**NEW Apple Health Expansion for Undocumented Immigrants:** Expansion of Medicaid program to include undocumented immigrants.

**NEW Prospective Medical Record Review Program:** Identifies areas for improvement and ensures that medical records are accurate and complete.



## Behavioral Health

**Core Programs:** Mental Health Integration Program (MHIP), WISE Quality Oversight, Behavioral Health Care Management, Antidepressant Medication Management Initial Prescription Start Date (IPSD) Reporting

### 2024 Initiatives:

- 1. Youth Suicide Prevention Work:** Collaborative effort between community, schools, BH professionals, families and allied organizations to provide training and support to adults who come in contact with suicidal youth to create a network of support.
- 2. Penetration Measure Gap-in-Care Visibility for Customer Service:** Customer Service providing support to the Concierge Team to help families navigate the Behavioral Health Provider System.
- 3. Washington Integrated Care Assessment Implementation:** Statewide process to assess the level of bidirectional clinical integration within behavioral health and primary care outpatient practices.
- 4. Follow Up for Children on ADHD Medication:** Phone and text outreach to members/guardians who have just been prescribed an ADHD medication to answer any questions and promote scheduling follow-up.
- 5. Peer Services with Substance Use Disorder (SUD) Diagnosis (WEconnect):** App-based peer support and high value incentives to support SUD recovery.
- 6. Collaborative Care in Pediatric Primary Care:** Supporting implementation of the collaborative care model in pediatric primary care.
- 7. Caring Connections (formerly Caring Contacts):** Implement the evidence-based Caring Communications intervention for CHPW members to reduce suicide and suicide attempts.
- 8. Medication for Opioid Use Disorder in Primary Care:** Initiative aimed at increasing MOUD within primary care provider network.
- 9. Expanding Access to Value-Based Arrangements:** Evaluate and execute arrangements to ensure CHPW is incentivizing high quality, whole person care with key providers outside of the primary care setting
- 10. All Managed Care Organization (MCO) Health Equity PIP:** Collaborative Performance Improvement Project to improve mental health penetration focused on youth from Black, Indigenous, and other People of Color (BIPOC) communities

**NEW All Managed Care Organization (MCO) PIP:** Collaborative Performance Improvement Project focused on the Follow-up after Hospitalization for Mental Illness (FUH) 7-day measure for 18-64 year-olds.

**NEW Provider Focus Groups to Understand Behavioral Health Access:** Facilitate behavioral health provider focus groups to review performance data and understand barriers to follow-up and treatment engagement.

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## Appropriate Utilization

**Core Programs:** Utilization Management, Nurse Advice Line, Medical Alumni Volunteer Expert Network (MAVEN)

**2024 Initiatives:**

**1. Expanding the Use of Telehealth to Manage Chronic Conditions:** Improve timely access to care and effective chronic condition management through collaborative partnership to provide reviews via telehealth.



## Condition Management

**Core Programs:** Care Management, Health Homes, Maternal Child Health Program, In-Home Health Risk Assessment, Pay for Performance (P4P), Provider Quality Improvement Support, Quit for Life, ScreenRx Medication Adherence Program, Value-Based Care, Supporting Star Medication Adherence, Electronic Data Access

**2024 Initiatives:**

**1. Supporting Dual Medicare Members with Social Drivers of Health:** Expanded zero-cost items to ensure SNP members receive additional wraparound benefits for SDOH.

**2. Papa Pals to Support Medicare Members:** Pairs members with adults for companionship, assistance, and support to reduce social isolation.

**3. Supporting Members with End-Stage Renal Disease (ESRD):** Collaborative partnership between Care Management and Population Analytics to identify members with ESRD Diagnosis and launch outreach campaign.

**4. Hepatitis C Treatment Engagement:** Outreach to members with Hepatitis C to encourage treatment.

**NEW Integrated Managed Care (IMC) PIP– Reducing Diabetes Disparities:** Performance Improvement Project focused on improving diabetes management, specifically focusing on Glycemic Status Assessment for Patients with Diabetes (GSD) HEDIS Measure.

**NEW Chronic Condition Improvement Program – Diabetes Management Program:** Support members in self-management of diabetes mellitus type 1 and type 2 and pre-diabetes.

**NEW Embedding Pharmacists in Community Health Centers to Support Adherence:** Embed clinical pharmacists in CHC pharmacies to support Medicare medication adherence.



## Safe Care

**Core programs:** Clinical Practice Guidelines; Medication Prescription Safety: Drug Utilization Reviews, Medication Therapy Management (Medicare), and the Personal Medication Coach (Medicaid); Monitor Clinical Quality Concerns, Patient Review and Coordination Program, Medicare Opioid Overutilization Program (MOOP)



## Member and Provider Experience

**Core Programs:** Crossroads Patient Satisfaction Survey, Health Maps, Provider Satisfaction Survey

**2024 Initiatives:**

**1. Improving Member Educational Materials and Support:** Enhancing members' knowledge of plan resources through educational resources, expectation-setting, and other opportunities identified in SQIC.

**2. Member Advisory Councils:** Regionally-based councils which are representative of the populations served by CHPW. Councils will provide input into CHPW's quality, population health, and member engagement strategies.

**3. Digital Navigator Program:** Launch Link to Care WA program, which provides comprehensive digital navigation services to CHC patients across Washington State.

**4. CAHPS Awareness Campaign:** Targeted communication strategy focused on CHPW staff, providers, and members.

**5. Medicare Stars Training Module:** Training module focused on importance of Stars and the impact of CAHPS.

**6. Stars Administrative Dashboard:** Dashboard developed by MA Quality Committee to report progress on Part C and D administrative measures.

**7. Medicare Stars Workgroup:** Focused on identifying opportunities for improving CHPW's Medicare Star Rating.

**8. SQIC Member Experience Improvement Workgroup:** Focused on addressing identified opportunities for service recovery and improving member experience.

**NEW Equity Transformation Incentive Program:** 3-year roadmap to create a performance-based incentive program to reduce health disparities.



# 2024 Quality Improvement Summary



## Equitable Care

**Core Programs:** Culturally and Linguistically Appropriate Service (CLAS) Standards, CLAS Learning Series, Health Equity Accreditation, Language and Communication Services, Social Drivers of Health Resource Network (Unite Us), NCQA's Health Equity Accreditation

### 2024 Initiatives:

1. **Health Disparities Campaign:** Review disparities and prioritize initiatives based on findings.
2. **Social Drivers of Health Mapping in the CIS:** Collecting SDOH data in a way that can be aggregated, analyzed, and applied in project planning.
3. **Promoting Organizational Diversity, Equity, and Inclusion:** Ongoing work to create a culture of DEI through the Equity Council and various internal programs focused on driving equity.
4. **Expanding Equity Data:** Implement new process to collect, store, and use member sexual orientation and gender identity data.
5. **Support Access to Care for Refugee and Immigrant Families:** Supporting immigrant and refugee families and addressing concerns regarding Public Charge rule.
6. **Optimizing Social Determinant of Health (SDoH) Data:** Assess, collect and share pertinent SDOH data to inform development of community programs and quality initiatives.

**NEW Equity Transformation Incentive Program:** Performance-based incentive program to drive meaningful reductions in health disparities. Transformation of the Equity Learning Collaborative Program.

## Measures of Focus for New and Continuing Initiative Goals

Note: This is not inclusive of all measures tracked in the QIP.

	Wellness & Prevention	Appropriate Utilization	
	<ul style="list-style-type: none"> <li>• Well-Child Visits in the First 30 Months of Life</li> <li>• Child and Adolescent Well-Care Visits (ages 3-21)</li> <li>• Childhood Immunization Status Combo 10</li> <li>• Prenatal and Postpartum Care</li> <li>• Immunizations for Adolescents—HPV</li> <li>• Chlamydia Screening in Women</li> <li>• Colorectal Cancer Screening</li> <li>• Breast Cancer Screening</li> <li>• Cervical Cancer Screening</li> <li>• COVID-19 Vaccine Distribution*</li> <li>• Controlling High Blood Pressure</li> <li>• Hemoglobin A1c Control for Patients With Diabetes - HbA1c Poor Control / Glycemic Status Assessment for Patients With Diabetes (GSD)</li> <li>• Access to Preventative/Ambulatory Health Services</li> <li>• Antidepressant Medication Management</li> <li>• Plan All-Cause Readmissions</li> <li>• Osteoporosis Mgmt in Women with a Fracture</li> <li>• Primary Care Engagement for AH Expansion*</li> </ul>	<ul style="list-style-type: none"> <li>• Condition Documentation and Annual Visits*</li> </ul> <h3>Condition Management</h3> <ul style="list-style-type: none"> <li>• Hemoglobin A1c Control for Patients With Diabetes - HbA1c Poor Control / Glycemic Status Assessment for Patients With Diabetes (GSD)</li> <li>• Hepatitis C Treatment Initiated*</li> <li>• Decrease Hospitalizations for members with ESRD*</li> <li>• Improve Engagement in Condition Management*</li> <li>• Reduce Loneliness and Improve Outcomes*</li> <li>• Medication Adherence for Diabetes, Hypertension, and Cholesterol</li> <li>• Increased CM engagement for members with pre-diabetes and diabetes*</li> </ul>	
		<h3>Safe Care</h3> <ul style="list-style-type: none"> <li>• Maintain all safety standards and requirements*</li> </ul>	
		<h3>Member and Provider Experience:</h3> <ul style="list-style-type: none"> <li>• Getting Needed Care</li> <li>• Getting Care Quickly</li> <li>• Rating of Health Plan</li> <li>• Expansion of member advisory councils*</li> <li>• Expand Digital Navigation*</li> <li>• Enhance Member Education Materials*</li> <li>• Track Star Admin Measures*</li> <li>• Provide Oversight of Star Measures*</li> <li>• Educate Staff on Importance of Star Rating*</li> </ul>	
		<h3>Behavioral Health</h3> <ul style="list-style-type: none"> <li>• Adherence to Antipsychotic Medications for Individuals with Schizophrenia</li> <li>• Antidepressant Medication Management</li> <li>• Follow-Up Care for Children Prescribed ADHD Med.</li> <li>• Follow-Up after Hospitalization for Mental Illness</li> <li>• Follow-Up after ED Visit for Mental Illness</li> <li>• Follow-Up after ED Visit for Substance Use</li> <li>• Initiation and Engagement of Alcohol and Other Drug Dependence Treatment</li> <li>• Pharmacotherapy for Opioid Use Disorder</li> <li>• Mental Health Service Rate*</li> <li>• Substance Use Disorder Treatment Rate*</li> <li>• Incorporate WA-ICA Recommendations*</li> <li>• Increase Recovery Capital for Members with SUDs*</li> <li>• Improve Access to BH Services via CoCM*</li> <li>• Caring Connections Engagement*</li> <li>• BH VBP Arrangement Development*</li> </ul>	
		<h3>Equitable Care:</h3> <ul style="list-style-type: none"> <li>• Transition to Equity Incentive Program*</li> <li>• Release Health Disparities Report*</li> <li>• Ensure Accurate Mapping of SDOH EMR Data*</li> <li>• Create Culture of Equity*</li> <li>• Education, Advocacy, and Resources for Immigrant Health Services*</li> <li>• Education and Learning on Equity for CHNW*</li> <li>• Expand Collection and Use of SDOH Data*</li> <li>• Meet Members SDOH Needs*</li> </ul>	